

Study Session of the Board of Directors

Steilacoom High School, 54 Sentinel Drive, Steilacoom, WA

Wednesday, January 12, 2022 06:00 PM

I. CALL TO ORDER (Action)

- a. Pledge of Allegiance
- b. Roll Call
- c. Approval of Agenda

II. TOPIC FOR BOARD DISCUSSION

A. Bond Refunding Presentation (Discussion)

Presenter: Shawn Lewis/Trevor Carlson

Bond Refunding.pdf (p. 2)

B. Redistricting (Discussion)

Presenter: Shawn Lewis

Redistricting.pdf (p. 9)

III. ADJOURNMENT (Action)

STEILACOOM HISTORICAL SCHOOL DISTRICT NO. 1 BOARD OF DIRECTORS

| Board Meeting Date: January 12, 2022 |
|---|
| Strategic Focus Area' |
| □ Achieve |
| |
| □ Connect |
| □ Plan |
| BACKGROUND INFORMATION |
| This study session topic is intended to provide the board background information related to a potential refunding of the district's 2012 bond. |
| A refunding is a process where the district issues new bonds at an interest rate lower than the existing bonds. The new bond proceeds are placed into an escrow account and used to redeem the existing bonds on their call date and taxpayers realize lower property taxes as a result of the lower interest cost. |
| In a refunding, the district gets no additional money – instead, taxpayers see a lower tax rate. The presentation will provide additional details. |
| The process and tax laws regarding bond refunding are relatively complex and specialized, so the district utilizes specialists from Piper Sandler and Pacifica Law Group to assist us in the process and ensure we are in compliance with state and federal requirements. For this reason, Trevor Carlson from Piper Sandler has been invited to provide the presentation on the potential refunding transaction. |
| RECOMMENDED ACTION: |
| No recommended action at this time. |
| Report prepared on behalf of Melissa Beard, CFO by: Shawn Lewis, Director of Community Relations and Planning |

PIPER SANDLER



Steilacoom Historical School District No. 1 Bond Refunding Update

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MINNEAPOLIS | ATLANTA | BOISE | CHICAGO | HOUSTON | KANSASCITY | LONDON | LOS ANGELES | MEMPHIS | NEW YORK | OMAHA | PHILADELPHIA | PHOENIX | PORTLAND | SAN FRANCISCO | SEATTLE

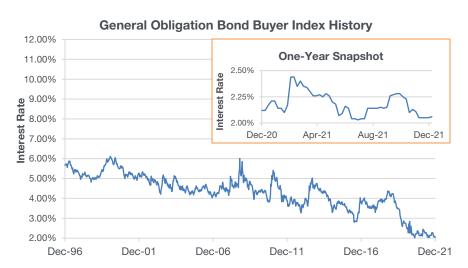
Interest Rates

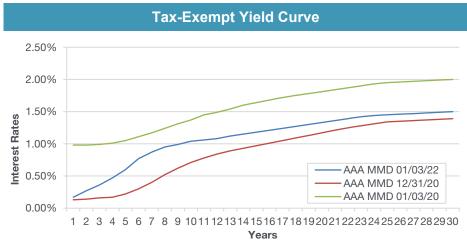
The Bond Buyer Index is a measurement of tax-exempt interest rates. Interest rates are set when bonds are sold, and lower interest rates result in lower tax rates for the bonds.

From December 16, 2008 until December 17, 2015, the Fed targeted a rate of 0.00% - 0.25% for the Fed Funds interest rate - the interest rate at which depository institutions lend reserve balances to other depository institutions overnight. This policy had kept the yield curve steep.

At a regularly scheduled meeting, on September 22, 2021, the Federal Reserve maintained its federal funds target range of 0.00% to 0.25%. This follows two unscheduled emergency rate cuts in 2020 in reaction to the economic slowdown instigated by the novel coronavirus pandemic. Since 2008, there have been five rate cuts, including the two unscheduled cuts.

Bond Buyer Index History





Projected Refunding Results

Refunding Bond Candidates

| | 2012 Bonds |
|------------------------------------|----------------|
| Dated | 3/7/2012 |
| Principal Amount of callable bonds | \$16,690,000 |
| Maturities | 2022 – 2023 |
| Average Coupon | 4.825% |
| Call Date and Price | 6/1/2022 @ par |

Projected Refunding Results

| Refunding of 2012 Bonds | | | | | | | | |
|-------------------------------|--------------|--|--|--|--|--|--|--|
| Interest Rates | Current | | | | | | | |
| Date of Analysis | 01/04/2022 | | | | | | | |
| Principal Amount of New Bonds | \$16,510,000 | | | | | | | |
| Call Feature | N/A | | | | | | | |
| Final Maturity | 12/1/2023 | | | | | | | |
| True Interest Cost | 0.81% | | | | | | | |
| Savings Pattern | Level | | | | | | | |
| Present Value of Net Savings | \$586,034 | | | | | | | |
| PV as % of Old Bonds | 3.51% | | | | | | | |

Projected Debt Service Savings

| Date | Prior Debt Service | Refunding Debt Service | Savings | Annual Savings | Present Value to 03/08/2022 @ 0.3717296% |
|------------|-----------------------|---------------------------|-------------|-------------------|--|
| 06/01/2022 | 392,250.00 | 152,258.89 | 239,991.11 | - | 239,785.71 |
| 12/01/2022 | 8,387,250.00 | 8,625,200.00 | -237,950.00 | 2,041.11 | -237,305.28 |
| 06/01/2023 | 217,375.00 | 164,300.00 | 53,075.00 | - | 52,833.00 |
| 12/01/2023 | 8,912,375.00 | 8,379,300.00 | 533,075.00 | 586,150.00 | 529,659.90 |
| | 17,909,250.00 | 17,321,058.89 | 588,191.11 | 588,191.11 | 584,973.33 |

Estimated tax rate savings in 2023 is \$0.12 per thousand of assessed value.

Projected Sources & Uses of Funds

Dated Date 03/08/2022 Delivery Date 03/08/2022

| Sources: | |
|----------------------------------|---------------|
| Bond Proceeds: | |
| Par Amount | 16,510,000.00 |
| Premium | 733,128.30 |
| | 17,243,128.30 |
| Uses: | |
| Project Fund Deposits: | |
| Deposit to the Debt Service Fund | 1,061.10 |
| Refunding Escrow Deposits: | |
| Cash Deposit | 1.20 |
| SLGS Purchases | 17,080,261.00 |
| | 17,080,262.20 |
| Cost of Issuance: | |
| Bond Counsel Fee | 40,000.00 |
| Moody's Rating Fee | 23,000.00 |
| Escrow Agent Fee | 5,000.00 |
| Verification agent | 2,500.00 |
| OS Distribution | 500.00 |
| | 71,000.00 |
| Delivery Date Expenses: | |
| Underwriter's Discount | 90,805.00 |
| | 17,243,128.30 |

Schedule of Events

Staff: District Staff Board: District Board PSC: Piper Sandler & Co. BC: Pacifica Law Group County: Pierce County Treasurer

U.S. Bank EA:

PFP: Public Finance Partners

| January 2022 | February 2022 | March 2022 | April 2022 |
|----------------------|----------------------|----------------------|----------------------|
| SMTWTFS | SMTWTFS | SMTWTFS | SMTWTFS |
| 1 | 1 2 3 4 5 | 1 2 3 4 5 | 1 2 |
| 2 3 4 5 6 7 8 | 6 7 8 9 10 11 12 | 6 7 8 9 10 11 12 | 3 4 5 6 7 8 9 |
| 9 10 11 12 13 14 15 | 13 14 15 16 17 18 19 | 13 14 15 16 17 18 19 | 10 11 12 13 14 15 16 |
| 16 17 18 19 20 21 22 | 20 21 22 23 24 25 26 | 20 21 22 23 24 25 26 | 17 18 19 20 21 22 23 |
| 23 24 25 26 27 28 29 | 27 28 | 27 28 29 30 31 | 24 25 26 27 28 29 30 |
| 30 31 | | | |

| Date | Event | Participants |
|---------------|--|---------------------------------|
| January 12 | Refunding presentation to the Board (Study Session @ 6:00 PM) | Staff, PSC |
| January 26 | Adoption of Delegation & SBG Resolutions (Regular board meeting @ 7:00 PM) | Board, Staff, BC |
| January 27 | Submit application for SBG | Staff, PSC |
| Feb. 14 or 15 | Rating presentation (conference call with Moody's @AM/PM) | Staff, PSC |
| March 8 | Bond Pricing (7:30 AM – 10:30 AM) Execution of BPA (estimated to occur between 12:30 PM – 4:00 PM) | Staff, PSC Staff, BC, PSC |
| April 5 | Bond closing | Staff, BC, County, PSC, EA, PFP |

STEILACOOM HISTORICAL SCHOOL DISTRICT NO. 1 BOARD OF DIRECTORS

| Board Meeting Date: January 12, 2022 |
|---|
| Strategic Focus Area' |
| □ Achieve |
| |
| □ Connect |
| |
| BACKGROUND INFORMATION Every ten years, school districts receive census data that may be used to divide the school district into director districts. |
| During the study session, staff will provide the board with information about re-districting requirements and the process that would need to occur should the board decide to adopt director districts. |
| Staff will also provide the board with director district options that meet the statutory requirements, which should provide the board with a greater sense of the pros and cons associated with making a decision. The Board last discussed this topic at their February 12, 2020 meeting and adopted Policy 1105 – "Director Districts" immediately after, with the intent to follow-up on the topic after release of the census data. |
| While no action is recommended at this time, the board could provide the Superintendent with direction on whether to continue to evaluate director district options or to shelve the data for consideration at another time in the future. |
| RECOMMENDED ACTION: |
| No recommended action at this time. |
| |
| |
| |
| |
| |
| Report prepared by: Shawn Lewis, Director of Community Relations and Planning |

Redistricting or Creating School Director Districts

JANUARY 12 STUDY SESSION

Do we need to create director districts?

Steilacoom Historical School District currently has five at-large board members – no designated director districts.

This means:

- SHSD is not required to "re-district" based on new census data
- SHSD may transition from "at-large" to district-based elections at any time to "remedy a potential violation" of the Washington Voting Rights Act.
- SHSD may submit to voters at any regular school district election, a proposition to authorize the board of directors to divide the district into directors' districts. If approved, districts then must follow legal requirement to establish districts regarding criteria, notice, comment, etc.

Deadlines

There are no firm deadlines – because we do not currently have existing director districts.

If implemented, they should be provided to the county no later than November of the year preceding the election year where they would be implemented.

 For the 2023 elections, they should be filed with the County by November 2022. For this to occur after voter authorization, voters would need to consider the issue no later than August 2022.

Pros and Cons of Transitioning to Director Districts

PROS

- Possible to guard against vote dilution of minority groups
- Possible for directors to be more attuned to a particular geographic or "community of interest" issue or need.
- May encourage greater citizen participation in separate communities of interest

CONS

- Extensive procedures and processes regarding implementing new director districts
- Significant compliance requirements to ensure districts are legally formed
- Directors may feel less connected/responsible to the entire district
- Possibly more difficult to identify candidates in all districts in every election

When creating director districts, the broad rules of the road are:

Districts **must** be balanced in terms of population

Districts **must** be contiguous

District **must** be in compliance with the law

Districts **should** be compact

Districts **should** preserve communities of interest

Districts **should** preserve the use of existing natural boundaries

When there are conflicts – the MUSTS are more important than SHOULDS

What is a community of interest

There is not a comprehensive, specific list of communities of interest and they may differ from place to place. But, they could include:

- Cities and towns
- Defined neighborhoods
- Island
- Homeowners Associations
- Historic Districts

In order to create "balance" in population – communities of interest are sometimes necessarily divided – even if this is not ideal.

What process would be required if approved by voters

Publish draft plan.

Hold a meeting including notice and comment within 10 days of publishing the plan and at least one week before adoption.

Amend the draft as necessary.

Resubmit any amended plan for comment at least one week before adoption.

Collect feedback.

Any registered voter can request a court review within 15 days of adoption.

After a plan is adopted

All five board of directors shall be elected, one from each director districts (or at-large positions) by the voters of the entire district – 2 for 2 years, 3 for four years (different for six-year term boards).

All existing board members may choose to run, but must state which specific positions (at-large or specific director districts) they are a candidate for.

What could director districts look like in Steilacoom

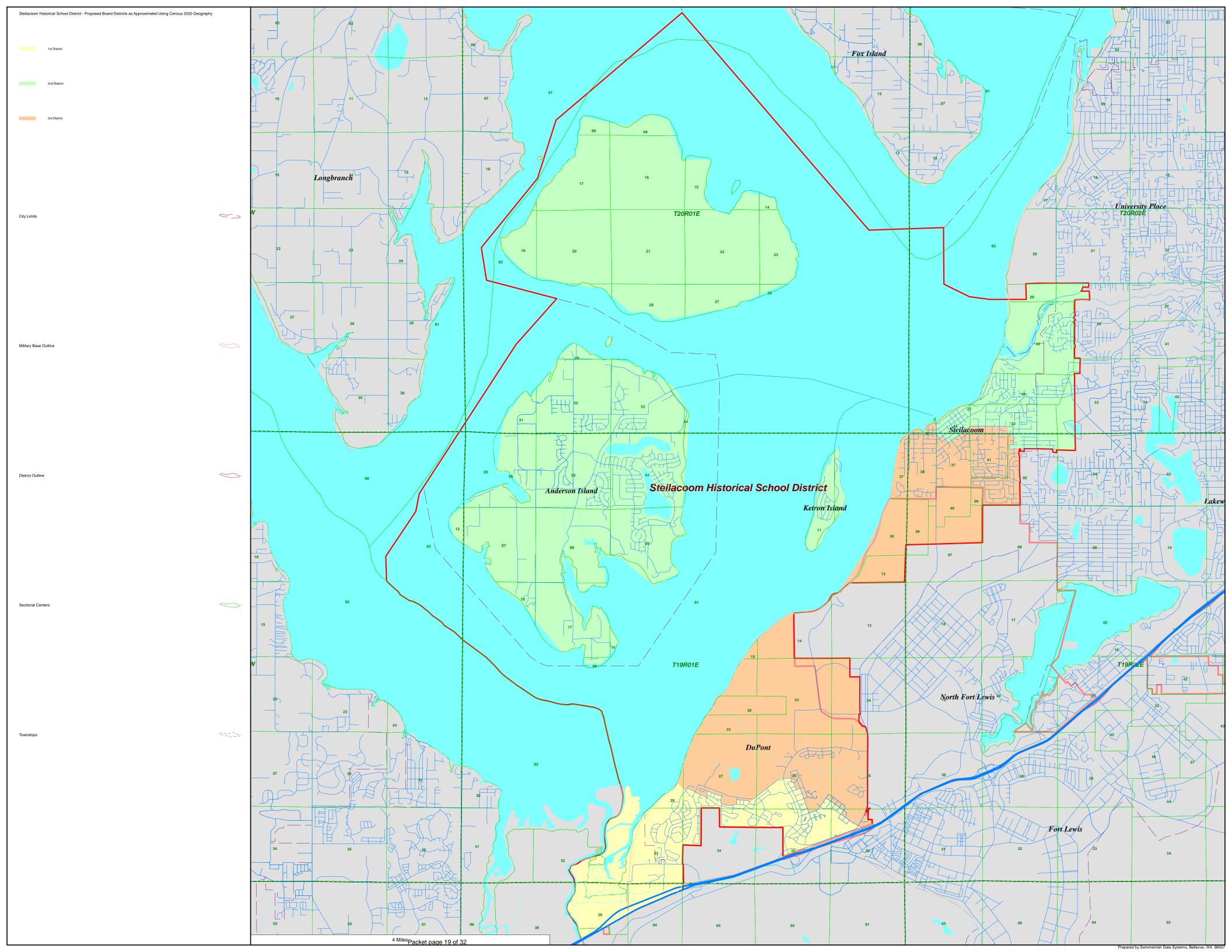
Handout example of 5 director districts

Handout example of 3 director districts (with two at large directors)

Discuss balance in terms of race/ethnicity and overall population

Discuss impacts to communities of interest

Questions? Direction or revisit at a future worksession?

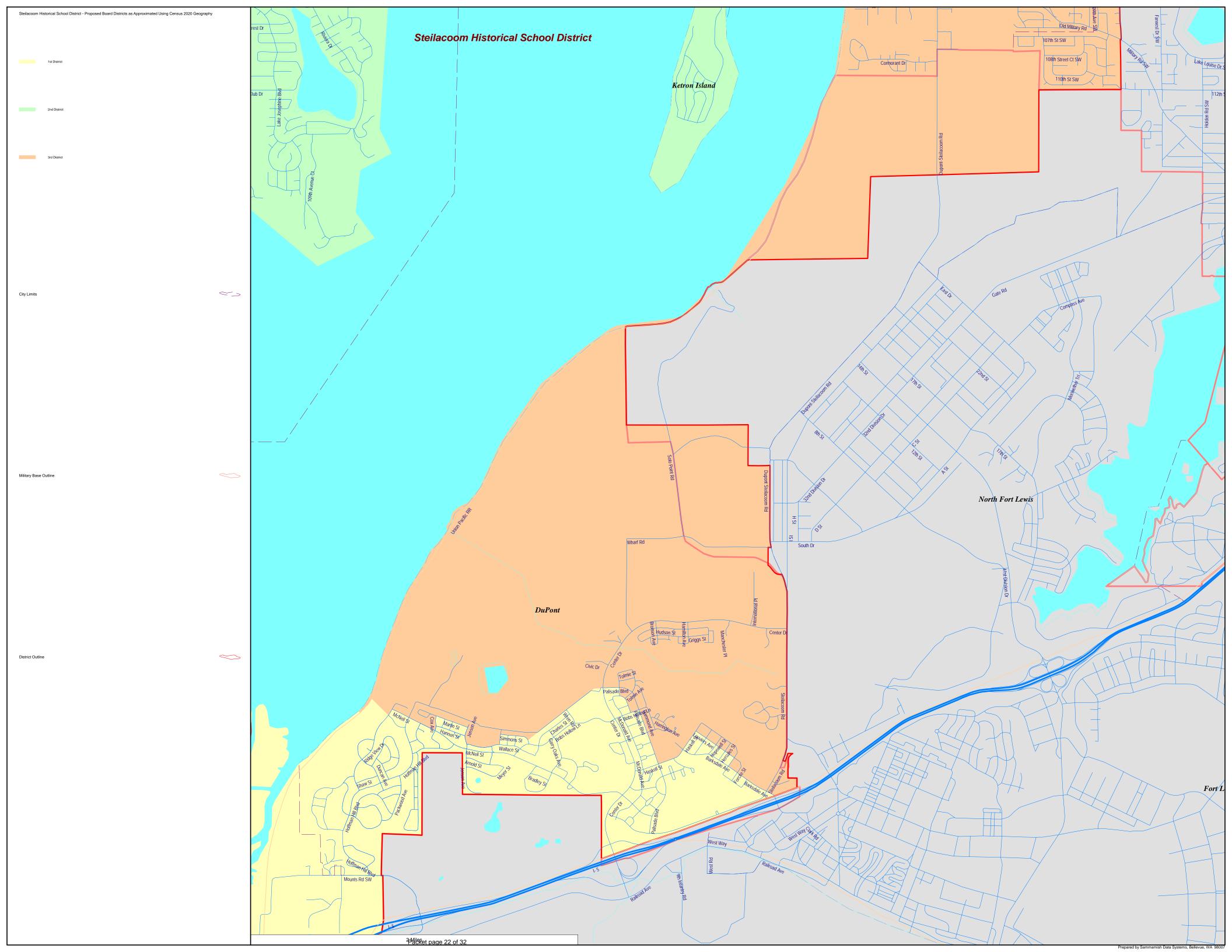


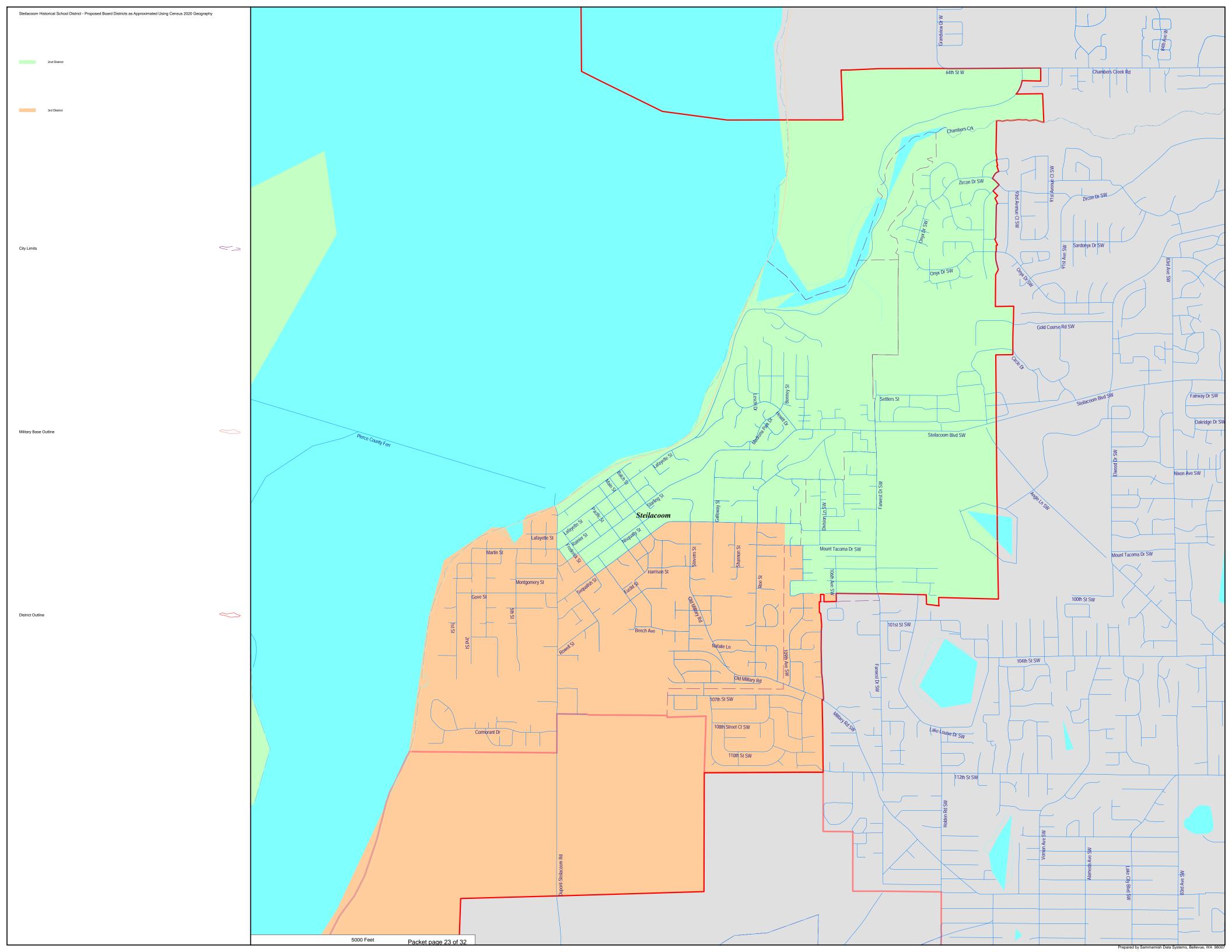
Steilacoom Historical School District District Summary Report

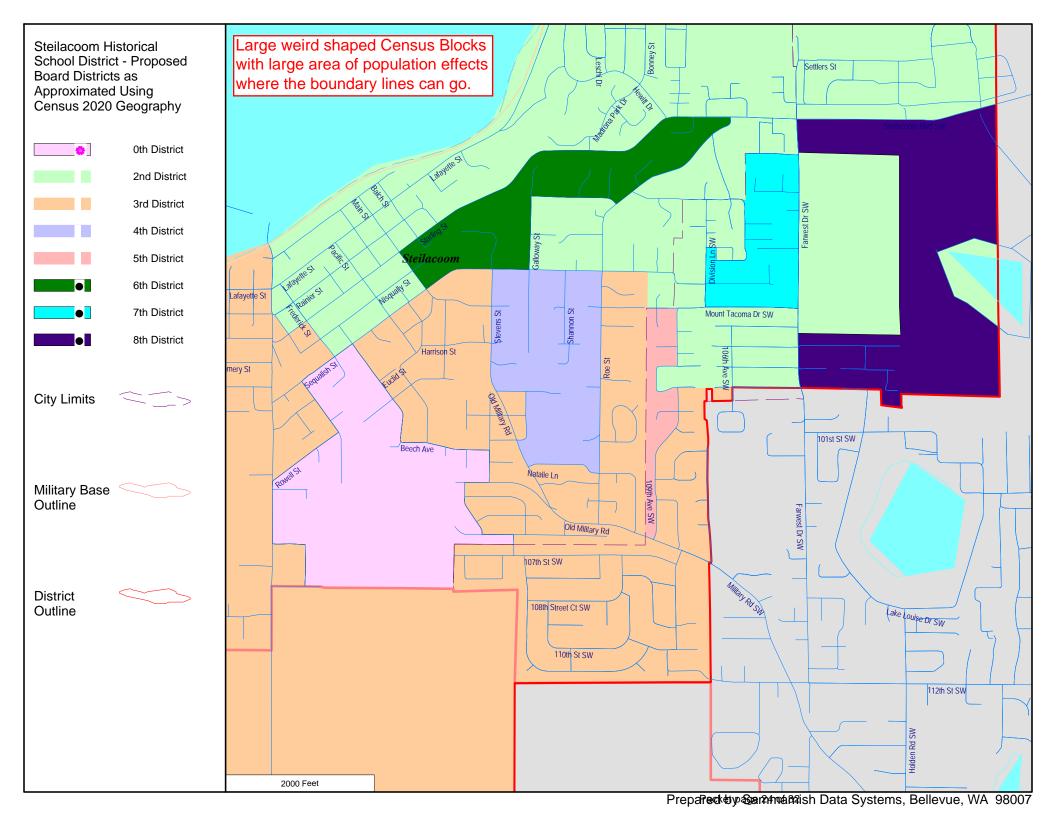
| Director District Number | Ideal Population | Total Population | Deviation from Ideal | % Deviation from Ideal | White Population | Hispanic Origin (of any race) | Non White & Mixed |
|--------------------------------|---------------------|---------------------|----------------------------|---------------------------------|---------------------|-------------------------------------|----------------------|
| 1st | 7,745 | 7,755 | 10 | 0.13 | 4,454 | 1,013 | 3,301 |
| 2nd | 7,745 | 7,741 | -4 | -0.05 | 5,013 | 665 | 2,728 |
| 3rd | 7,745 | 7,738 | -7 | -0.09 | 4,829 | 873 | 2,909 |
| Totals | | 23,234 | | | 14,296 | 2,551 | 8,938 |

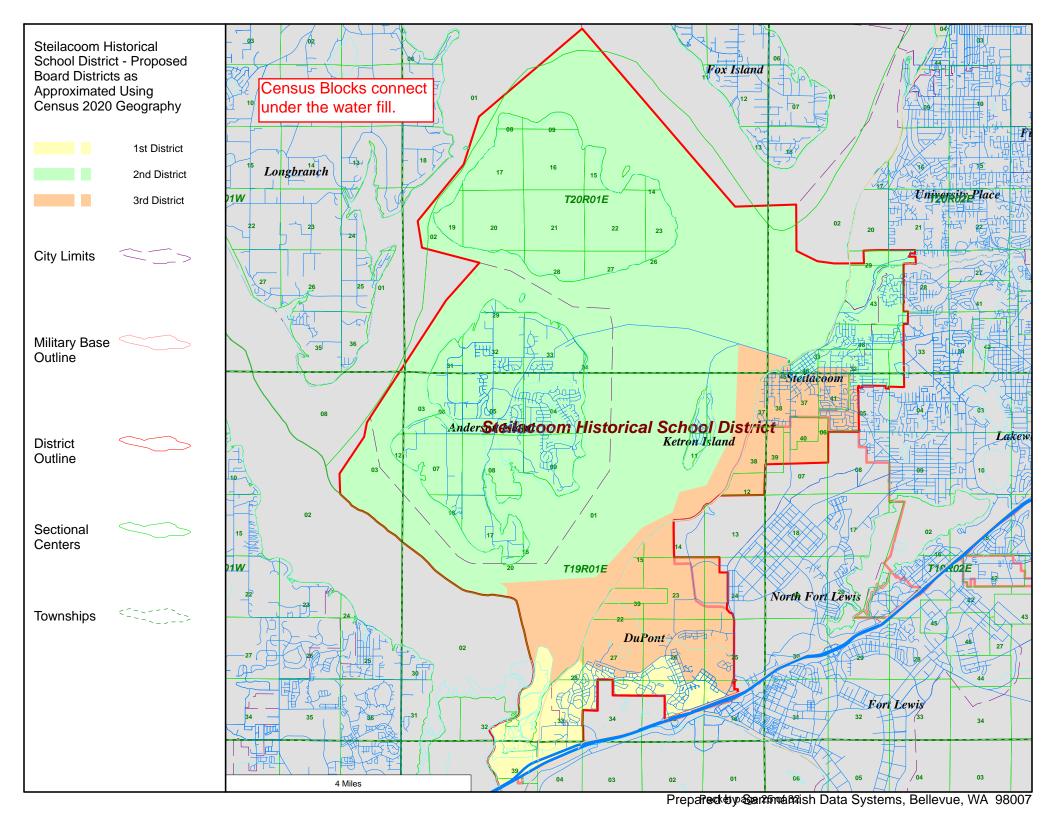
Steilacoom Historical School District Summary of Population by Race and Hispanic Origin

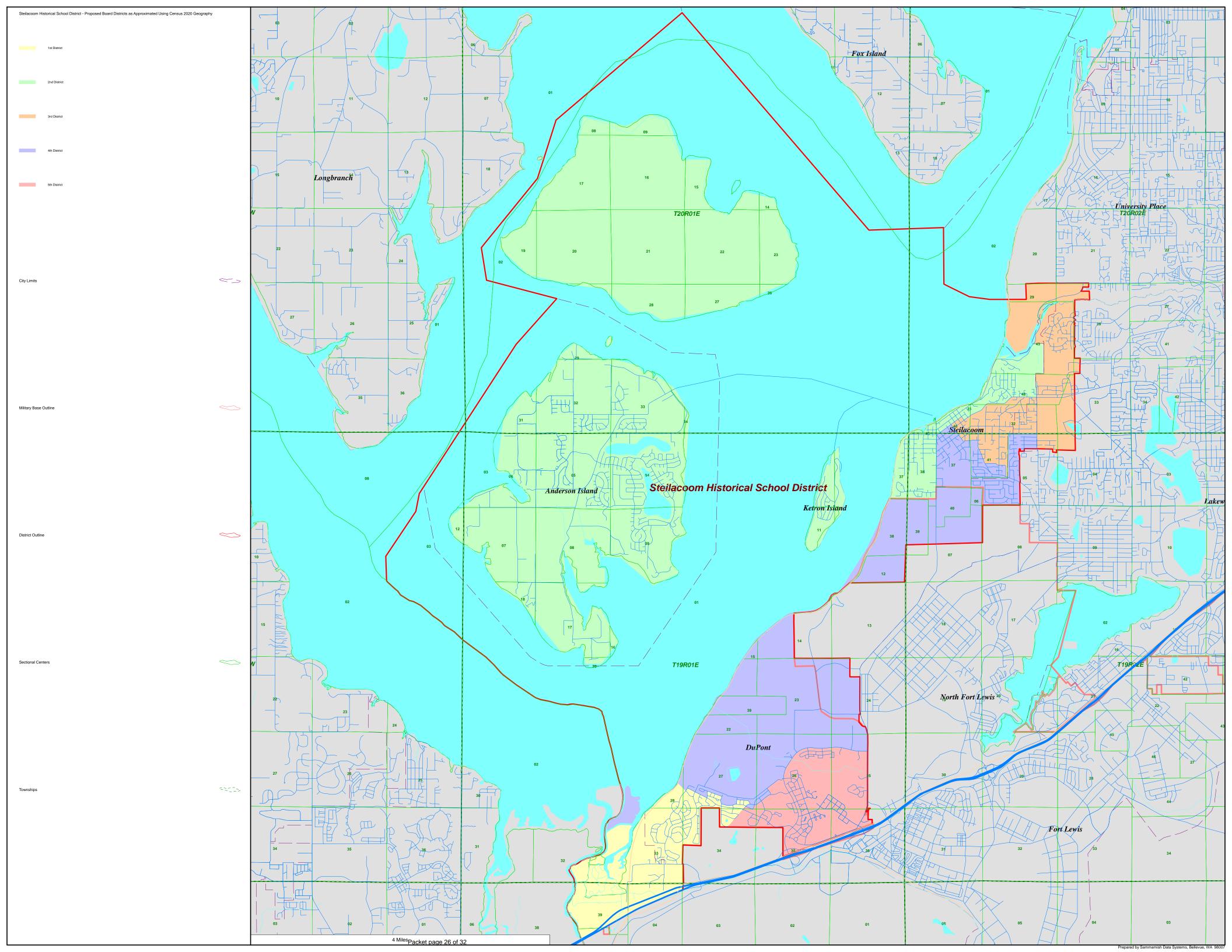
| | | | | Total | Population by I | Race | | | Two or More | |
|--------------------|---------------------|--------|--------|------------------------------|---|-------|---|---------------|-------------|-------------------------------------|
| | Single Race | | | | | | | | Races | |
| District Number | Total Population | Total | White | Black African American | American Indian and Alaska Native | Asian | Native Hawaiian and Other Pacific Islander | Other Race | Total | Hispanic Origin (of any race) |
| 1st | 7,755 | 6,583 | 4,454 | 644 | 75 | 1,038 | 91 | 281 | 1,172 | 1,013 |
| 2nd | 7,741 | 6,729 | 5,013 | 609 | 97 | 717 | 78 | 215 | 1,012 | 665 |
| 3rd | 7,738 | 6,543 | 4,829 | 557 | 61 | 691 | 134 | 271 | 1,195 | 873 |
| Totals | 23,234 | 19,855 | 14,296 | 1,810 | 233 | 2,446 | 303 | 767 | 3,379 | 2,551 |











Steilacoom Historical School District District Summary Report

| Director District Number | Ideal Population | Total Population | Deviation from Ideal | % Deviation from Ideal | White Population | Hispanic Origin (of any race) | Non White & Mixed |
|--------------------------------|---------------------|---------------------|----------------------------|---------------------------------|---------------------|-------------------------------------|----------------------|
| 1st | 4,647 | 4,633 | -14 | -0.30 | 2,513 | 653 | 2,120 |
| 2nd | 4,647 | 4,652 | 5 | 0.11 | 3,488 | 376 | 1,164 |
| 3rd | 4,647 | 4,634 | -13 | -0.28 | 2,782 | 397 | 1,852 |
| 4th | 4,647 | 4,667 | 20 | 0.43 | 2,728 | 580 | 1,939 |
| 5th | 4,647 | 4,648 | 1 | 0.02 | 2,785 | 545 | 1,863 |
| Totals | | 23,234 | 1 | | 14,296 | 2,551 | 8,938 |

Steilacoom Historical School District Summary of Population by Race and Hispanic Origin

| | | Total Population by Race | | | | | | | | |
|--------------------|---------------------|--------------------------|--------|------------------------------|---|-------|---|----------------------|-------|-------------------------------------|
| | | Single Race | | | | | | Two or More Races | | |
| District Number | Total Population | Total | White | Black African American | American Indian and Alaska Native | Asian | Native Hawaiian and Other Pacific Islander | Other Race | Total | Hispanic Origin (of any race) |
| | | | | | | | | | | |
| 1st | 4,633 | 3,866 | 2,513 | 426 | 43 | 660 | 56 | 168 | 767 | 653 |
| 2nd | 4,652 | 4,075 | 3,488 | 182 | 46 | 227 | 27 | 105 | 577 | 376 |
| 3rd | 4,634 | 4,014 | 2,782 | 442 | 58 | 533 | 60 | 139 | 620 | 397 |
| 4th | 4,667 | 3,920 | 2,728 | 409 | 47 | 450 | 97 | 189 | 747 | 580 |
| 5th | 4,648 | 3,980 | 2,785 | 351 | 39 | 576 | 63 | 166 | 668 | 545 |
| Totals | 23,234 | <u>19,855</u> | 14,296 | 1,810 | 233 | 2,446 | 303 | 767 | 3,379 | 2,551 |

